



- ▶ Message from the Industrial Production Director
- ▶ Site day-to-day life
- ▶ Where do we stand ?
- ▶ Next steps

Newsletter n° 7

March 2020

Dear Customers, Dear Readers,

This newsletter has been created to keep you informed, every month, of the company's developments and the progress of the modernisation work at the Inertam site.

Message from the Industrial Production Director

"We are closely following the decisions taken by the French authorities to contain the Covid-19 epidemic, and we are adapting our organisation and actions in response to this exceptional situation. Given the travel restrictions, some of our teams are working remotely.

In addition, a Business Continuity Plan has been put in place to ensure that current operations can continue. This includes measures intended to ensure that you always adhere to the protective measures and so ensure that all employees and subcontractors working on site remain safe.

We have also been asked by the town hall and prefecture to participate in the fight against Covid-19 by giving personal protective equipment (PPE). We have, of course, agreed to these requests while also ensuring that safe working conditions are maintained on the site.

Our teams remain committed to continuing their ongoing work with the common objective of restarting the plant towards the end of the first half of 2020."



Stéphane Bonillo
Industrial Production Director

Site day-to-day life



Restarting the Inertam plant remains a priority. The technical department and all available operational resources are working together to set up the equipment for the process.

Refurbishment of the load preparation area is progressing as planned: the mobile equipment has been cleaned and removed, and a subcontractor has now begun cutting up the fixed parts. The equipment used in the new process is currently undergoing acceptance testing at the Morcenx site and will be assembled and set up shortly.

The flue gas treatment system is being updated: the old post-combustion system, which was beginning to show its age, has been dismantled and recycled and will soon be replaced. Every part of this treatment chain is currently being fitted with refractory materials and will then be reassembled and reinstalled.

Lastly, a DeNOx installation will be set up to reduce the plant's emissions to their lowest possible levels.

The logistics team too is preparing for operations to resume and is organising the sequence of initial batches to be used for testing the new equipment.

Where do we stand ?

Focus on the contained load preparation area

The various phases of cleaning and preparing the worksite to enable the subcontractors to work in the confined load preparation areas have been completed.

A qualified subcontractor (in “sub-section 3”) is now cutting up and removing the fixed equipment. After being cut up with plasma arc equipment (a quick, extremely efficient process), the materials are decontaminated and most are taken away for recycling. Waste containing asbestos is sustainably packaged in big bags for later treatment on site.



In the light of the Covid-19 pandemic, the worksite’s environment and work rules have been reviewed to take into account the government directives. Separate changing rooms and toilets have been set up on the site, and the protective measures are systematically applied.

The work is progressing well, and we should soon be able to install the new equipment in the area. In this new configuration, the process should be more efficient, produce much less dust and require less maintenance — all points likely to improve the plant’s availability for its customers.

Next steps

The main projects in the plant renovation programme are progressing according to plan, despite the difficulties caused by the Covid-19 pandemic. The teams are focused on consolidating the schedules and analysing the risks (or opportunities) involved in this health situation.

The work of dismantling the area, setting up the new post-combustion system and reinstalling a large part of the flue gas treatment system following the piping work should all be completed in April.

The related work (control, electricity and defining of operating procedures and preventive maintenance plans) is also progressing, with the support of the teams and the technical department.